





District Health Assessment for Multiple District 316 through November 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
316 A		52	17	69	100%	5	0	5	2330	399	2729	286	40	246	9.91%	2,407	45	19%	0	0	99%	75%	14%	43%	11	5	
316 B		55	17	72	100%	9	0	9	2071	338	2409	393	8	385	19.02%	1,961	38	25%	0	0	49%	67%	11%	50%	13	5	
316 D		98	9	107	100%	11	1	10	3000	314	3314	393	74	319	10.65%	2,776	31	36%	4	29	92%	62%	1%	15%	21	7	
316 G		79	0	79	0%	7	0	7	3126	0	3126	348	36	312	11.09%	2,727	40	20%	0	0	100%	76%	0%	8%	20	7	
316 H	T(4)	37	12	49	100%	4	1	3	1060	803	1863	184	56	128	7.38%	1,266	29	24%	4	15	20%	57%	14%	37%	11	5	2nd VDG
316 J		50	7	57	100%	3	1	2	2025	155	2180	150	78	72	3.42%	2,199	41	40%	10	12	46%	79%	5%	23%	12	5	
		371	62	433	100%	39	3	36	13612	2009	15621	1754	292	1462	10.33%	13,336	42	28%	6	56	73%	69%	7%	27%	88	34	




District Health Assessment for Multiple District 317 through November 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
317 A		76	7	83	100%	6	0	6	2512	136	2648	525	77	448	20.36%	2,395	33	20%	0	0	82%	34%	1%	24%	21	7	
317 G		67	34	101	100%	9	1	8	2316	783	3099	462	110	352	12.81%	2,689	35	16%	2	0	91%	75%	7%	43%	21	10	
317 B		99	12	111	100%	1	0	1	3518	269	3787	285	71	214	5.99%	3,746	36	19%	0	0	95%	62%	0%	22%	26	12	
317 C		109	6	115	83%	12	0	12	3255	113	3368	649	56	593	21.37%	2,984	30	31%	0	0	88%	67%	1%	10%	20	9	2nd VDG
317 D		117	2	119	100%	3	0	3	4764	19	4783	523	63	460	10.64%	4,517	41	12%	0	0	97%	57%	1%	20%	24	12	
317 E		67	10	77	100%	4	1	3	2401	196	2597	308	61	247	10.51%	2,451	36	13%	4	1	97%	52%	1%	34%	18	7	
317 F		88	2	90	100%	5	2	3	2439	36	2475	276	26	250	11.24%	2,211	28	31%	4	0	100%	60%	1%	8%	20	7	
		623	73	696	99%	40	4	36	21205	1552	22757	3028	464	2564	12.70%	20,993	37	20%	3	1	93%	59%	2%	22%	150	64	




District Health Assessment for Multiple District 318 through November 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
318 A		143	7	150	100%	6	2	4	4267	111	4378	471	109	362	9.01%	4,367	30	26%	12	18	99%	53%	3%	17%	42	20	
318 B		113	13	126	92%	5	1	4	3491	337	3828	356	112	244	6.81%	3,468	31	17%	8	0	99%	58%	7%	15%	28	13	
318 C		164	13	177	100%	11	2	9	5943	277	6220	716	154	562	9.93%	5,517	36	11%	3	31	99%	68%	5%	18%	38	18	
DISTRICT 318 D		160	18	178	100%	3	0	3	6107	495	6602	474	90	384	6.18%	5,761	38	18%	0	0	88%	63%	3%	16%	42	21	
DISTRICT 318 D1		46	2	48	100%	7	0	7	1371	36	1407	311	36	275	24.29%	1,232	30	17%	0	0	100%	63%	0%	23%	11	6	
318 E		146	21	167	100%	4	1	3	5655	512	6167	401	154	247	4.17%	6,180	39	13%	7	13	100%	57%	2%	20%	36	15	
		772	74	846	99%	36	6	30	26834	1768	28602	2729	655	2074	7.82%	26,525	37	17%	7	62	97%	60%	4%	18%	197	93	



District Health Assessment for Multiple District 320 through November 2025

		Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
320 A		80	12	92	100%	7	1	6	3322	407	3729	324	180	144	4.02%	3,375	42	24%	7	10	100%	64%	8%	26%	22	7	
320 B		52	12	64	100%	3	0	3	2232	343	2575	408	93	315	13.94%	2,027	43	19%	0	0	89%	50%	5%	36%	15	5	
320 C		58	10	68	100%	3	1	2	1711	251	1962	195	270	-75	-3.68%	1,895	30	26%	35	109	82%	66%	3%	25%	12	4	
320 D		114	24	138	100%	13	3	10	3693	1104	4797	815	337	478	11.07%	3,737	32	18%	2	214	90%	69%	2%	43%	26	10	
320 E		71	17	88	100%	15	0	15	3470	487	3957	596	205	391	10.96%	3,360	49	14%	0	0	90%	43%	0%	41%	23	7	
320 F		62	15	77	100%	2	0	2	2290	764	3054	159	16	143	4.91%	2,554	37	22%	0	0	100%	70%	8%	34%	24	8	
320 G		84	10	94	100%	3	8	-5	3015	498	3513	363	157	206	6.23%	3,273	36	30%	3	110	100%	60%	2%	19%	31	12	
320 H		48	13	61	100%	14	1	13	1797	473	2270	672	321	351	18.29%	1,754	37	8%	4	9	92%	38%	5%	36%	14	5	
		569	113	682	100%	60	14	46	21530	4327	25857	3532	1579	1953	8.17%	21,975	45	20%	5	452	93%	59%	4%	33%	167	58	



District Health Assessment for Multiple District 321 through November 2025

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
321A1		57	2	59	100%	5	0	5	1686	77	1763	234	45	189	12.01%	1,530	30	24%	0	0	47%	54%	7%	20%	9	4	
321A2		147	12	159	100%	9	0	9	3204	285	3489	381	230	151	4.52%	3,325	22	42%	0	0	100%	58%	16%	33%	36	12	
321A3		131	6	137	100%	8	0	8	2607	149	2756	633	200	433	18.64%	2,202	20	61%	0	0	42%	58%	3%	25%	27	12	
321B1		98	6	104	100%	3	0	3	2563	192	2755	282	241	41	1.51%	2,417	26	38%	0	0	95%	54%	2%	17%	27	14	
321B2		64	7	71	100%	6	0	6	1493	131	1624	257	82	175	12.08%	1,433	23	41%	0	0	61%	56%	10%	35%	18	9	
321C1		167	10	177	100%	8	0	8	4477	163	4640	552	90	462	11.06%	4,149	27	45%	0	0	98%	55%	11%	19%	46	20	
321C2		68	11	79	100%	6	1	5	2503	254	2757	408	180	228	9.02%	2,504	37	24%	27	0	46%	56%	6%	35%	0	0	
321 D		134	23	157	100%	5	5	0	3600	427	4027	394	501	-107	-2.59%	3,951	27	51%	9	301	21%	64%	13%	32%	44	16	
321 E		84	21	105	100%	10	1	9	2875	540	3415	555	130	425	14.21%	2,978	34	13%	2	22	55%	34%	6%	39%	29	16	
321 F		159	39	198	100%	19	1	18	4625	663	5288	740	289	451	9.32%	4,507	29	31%	5	10	97%	67%	8%	35%	48	14	
		1109	137	1246	100%	79	8	71	29633	2881	32514	4436	1988	2448	8.14%	28,996	29	39%	10	333	71%	57%	9%	29%	284	117	



District Health Assessment for Multiple District 322 through November 2025

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
322 A		74	18	92	100%	6	3	3	2699	479	3178	438	100	338	11.90%	3,237	36	17%	13	10	99%	70%	0%	42%	20	6	
322 B1		100	2	102	100%	14	2	12	4659	33	4692	732	106	626	15.40%	3,874	47	4%	2	25	90%	37%	2%	7%	15	0	
322 B2		90	9	99	100%	9	2	7	3211	200	3411	429	96	333	10.82%	3,001	36	16%	2	24	68%	64%	6%	24%	20	9	
322C1		109	5	114	100%	1	1	0	3534	84	3618	320	59	261	7.77%	3,334	32	21%	1	10	97%	67%	5%	33%	25	11	
322C2		64	1	65	100%	9	1	8	2612	13	2625	375	142	233	9.74%	2,318	41	15%	1	25	62%	52%	8%	52%	17	8	
322C3		91	4	95	100%	8	2	6	3570	43	3613	618	72	546	17.80%	3,362	39	20%	11	0	98%	47%	0%	36%	17	7	
322C4		44	7	51	100%	4	0	4	1628	113	1741	397	66	331	23.48%	1,477	37	29%	0	0	59%	51%	0%	31%	15	7	
322C5		42	1	43	100%	2	0	2	1556	35	1591	222	8	214	15.54%	1,312	37	14%	0	0	100%	51%	12%	21%	7	4	
322 D		73	6	79	100%	3	0	3	2929	109	3038	257	58	199	7.01%	2,875	40	9%	0	0	89%	54%	1%	19%	16	8	
322 E		113	50	163	100%	9	1	8	3508	1620	5128	427	356	71	1.40%	4,412	31	44%	4	281	44%	74%	5%	45%	42	18	
322 F		100	9	109	100%	9	7	2	3944	142	4086	755	137	618	17.82%	3,598	39	13%	3	26	67%	39%	2%	33%	19	0	
322 H		60	11	71	100%	13	3	10	1852	243	2095	554	87	467	28.69%	1,713	31	1%	3	39	68%	69%	8%	38%	14	5	
322 G		85	13	98	100%	13	4	9	4197	328	4525	667	214	453	11.12%	4,148	49	7%	7	117	67%	57%	9%	36%	18	7	
		1045	136	1181	100%	100	26	74	39899	3442	43341	6191	1501	4690	12.13%	38,661	41	18%	5	557	76%	57%	4%	33%	245	90	



District Health Assessment for Multiple District 3231 through November 2025

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3231A1		50	1	51	100%	7	0	7	1604	7	1611	331	52	279	20.95%	1,388	32	53%	0	0	67%	45%	4%	2%	8	4	
3231A2		52	18	70	100%	5	1	4	2112	367	2479	284	65	219	9.69%	2,331	41	33%	3	5	44%	67%	7%	40%	0	0	
3231A3		105	17	122	100%	5	2	3	4736	256	4992	532	95	437	9.59%	4,683	45	35%	9	1	57%	57%	2%	28%	12	6	
3231A4		54	7	61	100%	2	0	2	1947	233	2180	260	74	186	9.33%	1,880	36	23%	0	0	64%	72%	3%	18%	11	4	
		261	43	304	100%	19	3	16	10399	863	11262	1407	286	1121	11.05%	10,282	43	35%	7	6	57%	60%	4%	24%	31	14	



District Health Assessment for Multiple District 3232 through November 2025

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3232B1		28	6	34	100%	2	4	-2	1525	168	1693	188	258	-70	-3.97%	1,696	54	9%	3	48	91%	53%	9%	29%	6	3	
3232B2		54	9	63	100%	18	4	14	2381	444	2825	1120	806	314	12.50%	2,215	44	2%	15	248	100%	56%	3%	40%	9	4	
3232B3		43	10	53	100%	17	4	13	1902	440	2342	714	732	-18	-0.76%	1,930	44	6%	16	53	72%	38%	6%	42%	5	3	
3232B4		38	20	58	100%	11	6	5	2406	1953	4359	376	455	-79	-1.78%	3,010	63	7%	4	424	97%	74%	28%	43%	8	3	
3232F1		87	30	117	100%	5	4	1	3377	994	4371	216	57	159	3.77%	3,493	39	51%	5	24	72%	77%	3%	51%	18	9	
3232F2		72	23	95	100%	5	2	3	2509	353	2862	236	128	108	3.92%	2,973	35	33%	3	20	64%	66%	11%	42%	17	6	
3232 J		54	8	62	100%	6	2	4	1764	134	1898	219	34	185	10.80%	1,934	33	35%	4	1	100%	68%	2%	21%	14	5	
		376	106	482	100%	64	26	38	15864	4486	20350	3069	2470	599	3.03%	17,251	54	26%	7	818	82%	65%	8%	40%	77	33	



District Health Assessment for Multiple District 3233 through November 2025

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3233 C		121	19	140	100%	13	1	12	2694	218	2912	444	39	405	16.15%	2,706	22	56%	3	2	97%	79%	0%	24%	30	12	
3233E1		196	24	220	100%	6	1	5	5243	810	6053	399	562	-163	-2.62%	5,549	27	51%	4	5	40%	72%	7%	22%	59	21	
3233E2		137	10	147	100%	5	1	4	4900	204	5104	533	108	425	9.08%	5,136	36	35%	4	18	54%	55%	5%	18%	34	12	
3233G1		222	15	237	100%	30	0	30	3703	988	4691	790	53	737	18.64%	3,395	17	64%	0	0	25%	74%	9%	46%	36	12	
3233G2		130	10	140	100%	10	3	7	2832	229	3061	438	169	269	9.63%	2,650	22	44%	4	31	79%	69%	1%	32%	30	7	
		806	78	884	100%	64	6	58	19372	2449	21821	2604	931	1673	8.30%	19,436	27	51%	4	56	54%	70%	5%	30%	189	64	



District Health Assessment for Multiple District 3234 through November 2025

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance		Leadership		
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
3234D1		69	4	73	100%	2	1	1	2445	59	2504	181	47	134	5.65%	2,546	35	22%	3	0	97%	58%	0%	5%	21	5	
3234D2		110	7	117	100%	5	0	5	5253	137	5390	372	95	277	5.42%	5,615	48	19%	0	0	62%	64%	1%	7%	16	0	
3234H1		113	6	119	100%	11	4	7	3782	220	4002	653	119	534	15.40%	3,545	33	16%	3	32	86%	62%	4%	8%	21	7	
3234H2		93	18	111	100%	2	4	-2	3728	465	4193	164	453	-289	-6.45%	3,980	40	13%	2	84	43%	58%	10%	31%	26	6	
		385	35	420	100%	20	9	11	15208	881	16089	1370	714	656	4.25%	15,686	42	17%	3	116	70%	61%	4%	13%	84	18	



District Health Assessment for MULTIPLE DISTRICT 3241 through November 2025

District Name	Status/ Number of Months in Status *	Clubs						Membership								Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
DISTRICT 3241 A		148	8	156	100%	18	2	16	4909	168	5077	1044	201	843	19.91%	4,503	33	25%	5	23	83%	35%	5%	23%	32	15	
DISTRICT 3241 B		67	1	68	100%	7	0	7	2086	50	2136	249	105	144	7.23%	1,893	31	15%	0	0	75%	54%	6%	6%	13	5	
DISTRICT 3241 C		170	8	178	100%	6	3	3	5114	120	5234	685	145	540	11.50%	4,928	30	24%	8	0	91%	60%	0%	12%	24	12	
DISTRICT 3241 D		66	1	67	100%	3	4	-1	1506	16	1522	185	97	88	6.14%	1,572	23	55%	2	53	97%	54%	1%	30%	15	3	
DISTRICT 3241 E		37	16	53	100%	3	0	3	1021	352	1373	232	240	-8	-0.58%	1,258	28	34%	0	0	77%	66%	6%	43%	9	3	
DISTRICT 3241 F		24	20	44	100%	2	1	1	689	507	1196	51	71	-20	-1.64%	1,207	29	20%	26	21	77%	80%	2%	57%	12	5	
DISTRICT 3241 G		105	9	114	100%	5	0	5	3441	194	3635	466	54	412	12.78%	3,498	33	23%	0	0	64%	39%	5%	16%	30	10	
DISTRICT 3241 H		100	6	106	100%	8	2	6	3235	131	3366	549	31	518	18.19%	2,970	32	4%	6	0	98%	52%	5%	15%	26	8	
DISTRICT 3241 I		66	17	83	100%	5	3	2	2325	378	2703	505	155	350	14.87%	2,465	35	18%	11	27	87%	41%	4%	27%	23	6	
		783	86	869	100%	57	15	42	24326	1916	26242	3966	1099	2867	12.27%	24,294	34	23%	7	124	84%	50%	4%	21%	184	67	



District Health Assessment for MULTIPLE DISTRICT 3242 through November 2025

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Members Lost Due to Cancelled Clubs	Reports			Finance	Leadership		
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age		% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
DISTRICT 3242 A	163	31	194	100%	7	3	4	5156	664	5820	529	423	106	1.86%	5,560	32	27%	21	29	40%	59%	7%	23%	43	10	
DISTRICT 3242 B	192	3	195	100%	12	1	11	6784	62	6846	1329	174	1155	20.30%	6,000	35	25%	4	0	97%	38%	1%	19%	44	9	
DISTRICT 3242 C	127	2	129	100%	6	0	6	4615	32	4647	359	118	241	5.47%	5,655	36	19%	0	0	95%	53%	5%	9%	27	5	
DISTRICT 3242 E	195	0	195	0%	12	0	12	8528	0	8528	788	132	656	8.33%	8,019	44	11%	0	0	95%	62%	0%	4%	37	12	
DISTRICT 3242 F	298	0	298	0%	33	1	32	11679	0	11679	1875	242	1633	16.26%	10,740	39	11%	15	18	78%	36%	1%	4%	86	18	
	975	36	1011	100%	70	5	65	36762	758	37520	4880	1089	3791	11.24%	35,974	38	18%	16	47	80%	48%	2%	11%	237	54	

* - District Status: P - Provisional, T - Transitional.
** - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.